



**Department
of Commerce**

Division of Industrial Compliance
& Labor

Ted Strickland, Governor
Kimberly A. Zurz, Director

ECHOLS, JAMES B
85 HANNA PKWY
AKRON, OH 44319

Ted Strickland Governor	HVAC	Kimberly A. Zurz Director
CONTRACTOR'S LICENSE		
Ohio License # 14897		Expiration Date: 12/31/2010
JAMES B ECHOLS		
ECHOLS HEATING & A/C INC		
<i>William Koester</i>		<i>Carol Ross</i>
William Koester Administrative Chairperson		Carol A. Ross Board Secretary

Please be advised that you are required to display your license in a conspicuous place. If you maintain more than one office or business location, a copy of your license must be displayed at each location. If you advertise on your vehicle, your license number must be displayed on the vehicle(s) as well as all advertisements including but not limited to: business cards, telephone directories and other promotional materials.

If the licensee ceases to be associated with the company listed on the license for any reason, the individual or business entity must immediately notify the appropriate section of the board in writing of the date on which the individual ceased to be associated with the business entity.

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Carol A. Ross Board Secretary	William Koester Administrative Chairperson